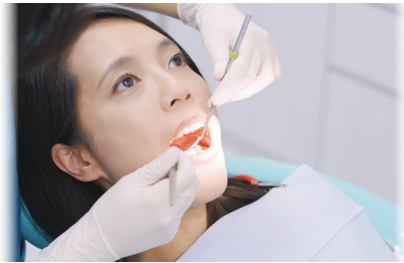


HENRY SCHEIN AT A GLANCE



- 59% DENTAL
- 35% MEDICAL
- 6% TECHNOLOGY & VALUE-ADDED SERVICES



2022 net sales of \$7.47 billion

DENTAL

Only global dental distributor to general practitioners, specialists, and laboratories

Growth Opportunities:

- Increasing penetration with existing customers
- Greater penetration of specialty markets
- Advancing technology solutions
- Continued focus on large group practices
- Digitalization of prosthetic solutions
- Geographic expansion



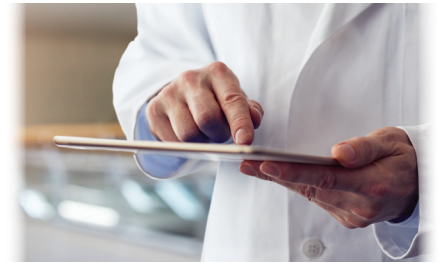
2022 net sales of \$4.45 billion

MEDICAL

A leading U.S. distributor to health care providers in multiple segments: alternate-site practices; ambulatory surgery centers; laboratory; public safety; government; and health systems

Growth Opportunities:

- Increasing penetration organically and through acquisition
- Continued focus on large accounts, health systems, and surgery centers
- Focus on specialty segments and solutions
- Create unique offering with supply partners
- Select international opportunities



2022 net sales of \$723 million

TECHNOLOGY & VALUE-ADDED SERVICES

Full-service provider of practice management software, claims management, patient relationship management, and practice services

Growth Opportunities:

- Expand cloud-based solutions
- Increasing penetration with existing customers
- Ability to serve large group practices
- Expand range of practice services and solutions-based product offerings
- Facilitating financial services for technology investments, office expansion, and practice transitions
- Geographic expansion

FORTUNE 500 RANKING
OF THE LARGEST U.S.
CORPORATIONS
(16 YEARS)

A FORTUNE WORLD'S
MOST ADMIRABLE
COMPANY
(22 YEARS)

AN ETHISPHERE®
INSTITUTE WORLD'S
MOST ETHICAL
COMPANY
SINCE 2012

COMPONENT OF
S&P 500® INDEX
(6 YEARS)

HENRY SCHEIN AROUND THE WORLD



SERVING
MORE THAN
1 MILLION
CUSTOMERS



MORE THAN
22,000
TEAM SCHEIN
MEMBERS



AVERAGE OF
157,000
CARTONS
SHIPPED DAILY



48
DISTRIBUTION
AND MANUFACTURING
CENTERS



MORE
THAN
3,200
SUPPLIER
PARTNERS

90 YEARS IN
BUSINESS



HISTORICALLY

99%

OF ITEMS ORDERED
ARE SHIPPED ON THE
SAME BUSINESS DAY
THE ORDER IS RECEIVED



300,000
BRANDED AND
HENRY SCHEIN-BRAND
PRODUCTS IN STOCK