

# HENRY SCHEIN'S BOARD OF DIRECTORS DIVERSITY

71%

of Directors are  
**INDEPENDENT**

40%

of independent  
Directors are  
**ETHNICALLY  
DIVERSE**

30%

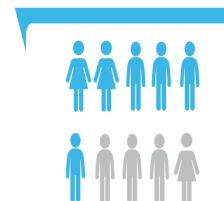
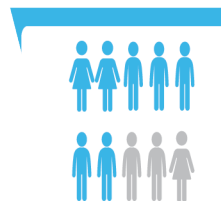
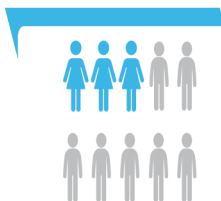
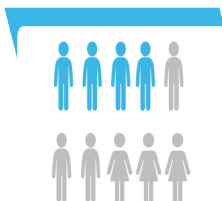
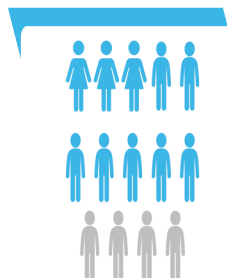
of Independent  
Directors are  
**FEMALE**

9

Years is the  
**AVERAGE TENURE  
OF ALL  
INDEPENDENT  
DIRECTORS\***

68

Years is the  
**AVERAGE  
AGE OF ALL  
INDEPENDENT  
DIRECTORS\*\***



\*As of June 2023, there are 7 Independent Directors with tenure of less than the average of 9 years.

\*\*As of June 2023, there are 6 Independent Directors under the age average of 68.

For more details about the diversity and specific skills of our Board, please see pages 3-7 and 12 in our 2023 Proxy Statement..